

From: Evan Heckel
To: Microsoft ATR
Date: 12/31/01 8:31pm
Subject: Microsoft Settlement

Gentlemen:

As provided for under the Tunney Act, I would like to express my strong support for the current terms and conditions of the proposed settlement between the Department of Justice, the various States, and the Microsoft Corporation. I believe the terms of this proposed settlement, as well as other aspects of this litigation, strike a proper balance between enforcing the Law and maintaining the viability of the United States interest's in a strong technology sector.

I realize that there are those who would prefer stronger punishments, but I think such expansion is primarily at the behest of the competitors of Microsoft and simply is not appropriate or in the best interests of this process.

I think the proposed settlement sends the right messages about abuse of marketing position, while at the same time recognizing that dealing with evolving technology is different than dealing with simple market dominance. I think you have struck the right balance in this case and that further constraints and/or penalties are not appropriate.

Thank you for considering my thoughts on this very important matter.

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